



# Outotec

Strong growth in order intake and sales,  
profitability improving

Half year Financial Report 2018

*Sustainable use of Earth's natural resources*

# Market development

## CEO Markku Teräsvasara

# Market activity continued positive in H1

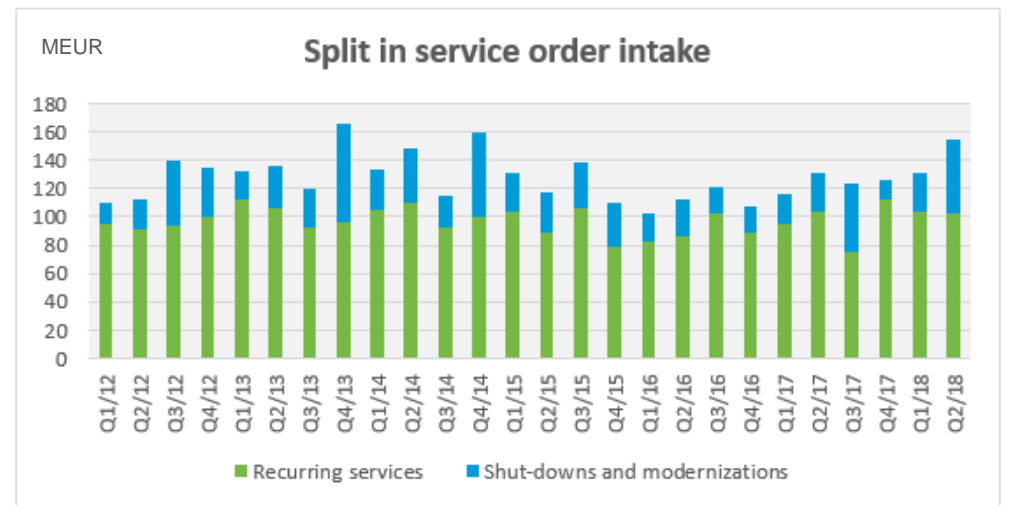
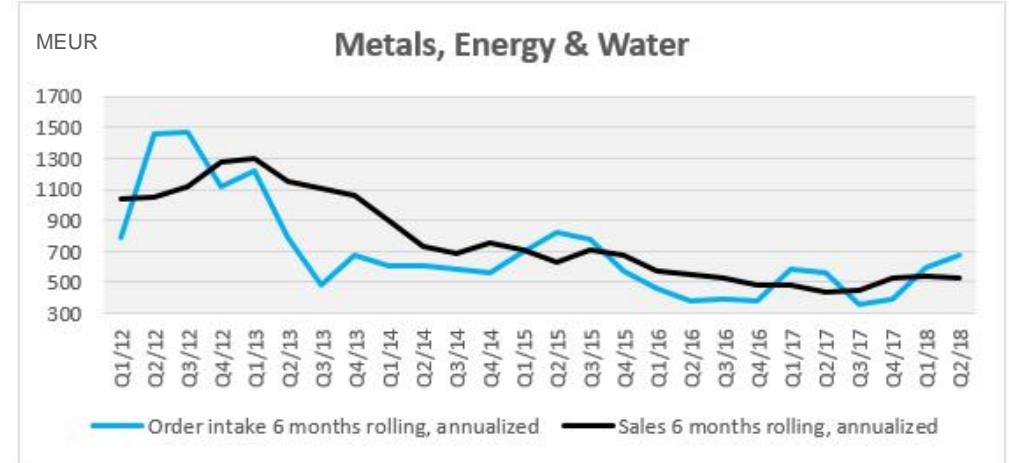
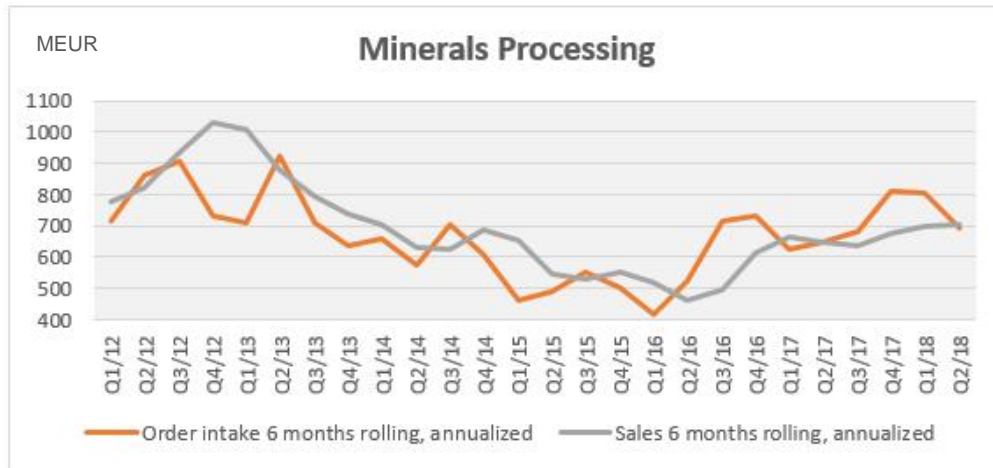
**Demand**  
- Brownfield investments  
- Modernizations  
- Services

**Strong growth**  
Both  
Capex &  
Services

**Metals+**  
- Copper, gold,  
iron, nickel, tin  
- Sulfuric acid

**Energy**  
- Biomass  
project  
- Decisions slow

# Strong growth in orders, service sales impacted by supply issues

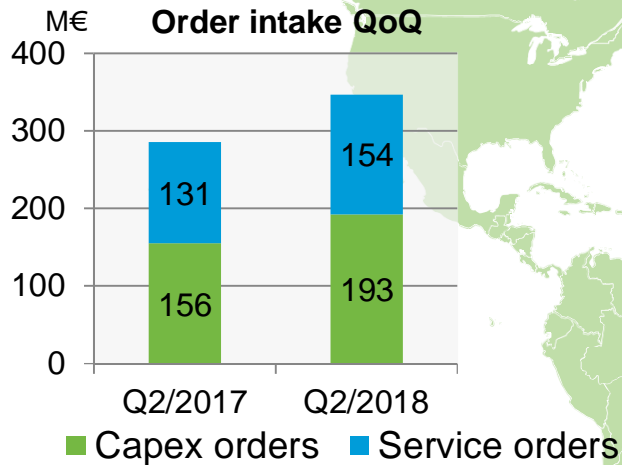


# Q2: Order intake up 21%, service orders increased by 18%

**Americas 24 (32) %**

**EMEA 51 (50) %**

**APAC 25 (17) %**



**ACID**

Technology for Boliden's sulfuric acid plant, Sweden



**TIN**

Technology for a tin smelter for TIMAH, Indonesia



**BASE METALS**

- Minerals processing equipment to Kazakhstan ~15 M€
- Minerals processing equipment to Russia ~24 M€



**ENERGY**

Biomass power plant to Turkey ~ 55 M€



**MEW order**

**MP order**

# Key financials

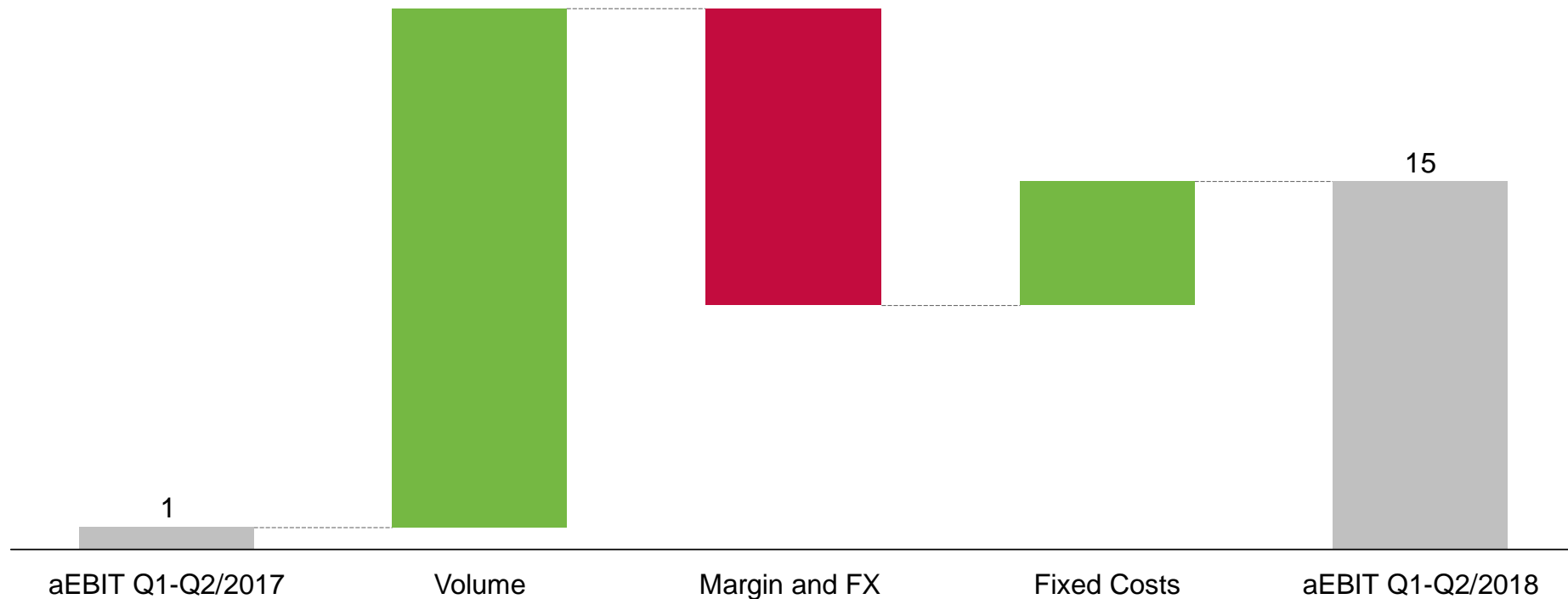
CFO Jari Ålgars

# Sales grew 17%, profitability improving

EUR million	Q2 2018	Q2 2017	Q1-Q2 2018	Q1-Q2 2017	Change, %	In comparable currency, %
Sales	<b>331</b>	266	<b>618</b>	529	17	23
Service sales	<b>109</b>	110	<b>212</b>	209	2	9
Share of services in sales, %	<b>33</b>	41	<b>34</b>	40		
Gross margin, %	<b>22</b>	22	<b>22</b>	23		
Adjusted EBIT <sup>*</sup>	<b>8</b>	0	<b>15</b>	1		
Adjusted EBIT <sup>*</sup> , %	<b>2</b>	0	<b>2</b>	0		
- Restructuring and acquisition-related costs	<b>-9</b>	0	<b>-9</b>	0		
- PPA amortization	<b>-2</b>	-2	<b>-3</b>	-4		
EBIT	<b>-3</b>	-1	<b>2</b>	-3		
EBIT, %	<b>-1</b>	-1	<b>0</b>	-0		
Result for the period	<b>-4</b>	-3	<b>-2</b>	-6		
Unrealized and realized gains related to valuation of FX forward agreements	<b>-3</b>	3	<b>-2</b>	5		

<sup>\*</sup> Excl. restructuring and acquisition-related costs as well as PPA amortizations.

# Higher volume and lower fixed costs improved profitability



Negative margin impacts in 2018:

- Sales mix, lower service share
- GM erosion in some projects

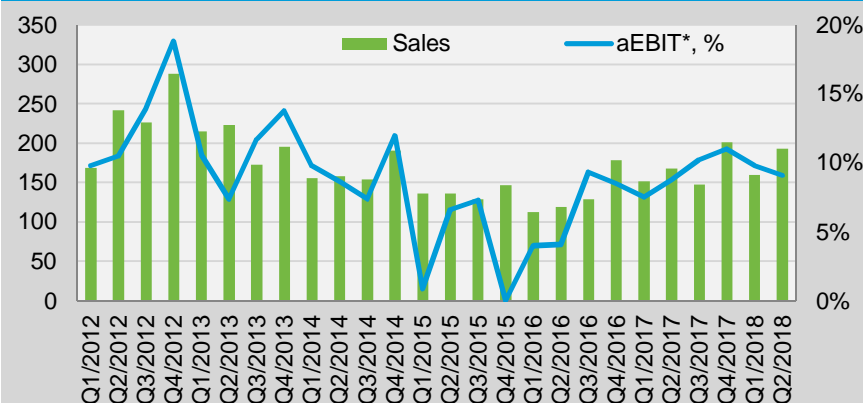


# Continued good progress in Minerals Processing

Minerals Processing EUR million	Q1-Q2 2018	Q1-Q2 2017	Change, %	In comp. currency, %
Order intake	<b>346</b>	323	7	15
Sales	<b>353</b>	319	10	18
Service sales	<b>150</b>	143	4	13
Adjusted EBIT <sup>*)</sup>	<b>33</b>	26		
Adjusted EBIT <sup>*)</sup> , %	<b>9</b>	8		
Unrealized and realized gains/losses related to valuation of FX forward agreements	<b>-1</b>	1		



Sales and adjusted EBIT development  
by quarter



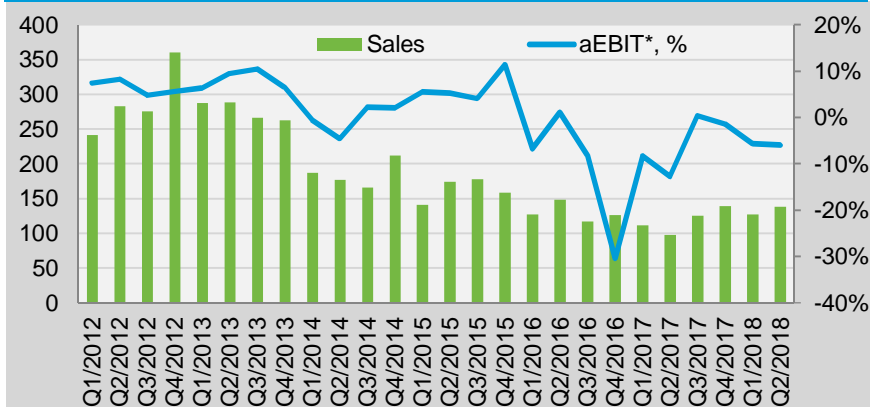
\* Excl. restructuring and acquisition-related costs as well as PPA amortizations

# Order intake and sales developed well, increased provisions impacted profitability in Metals, Energy & Water

Metals, Energy & Water EUR million	Q1-Q2 2018	Q1-Q2 2017	Change, %	In comp. currency, %
Order intake	<b>335</b>	282	19	22
Sales	<b>266</b>	210	27	30
Service sales	<b>63</b>	66	-5	1
Adjusted EBIT <sup>*)</sup>	<b>-15</b>	-22		
Adjusted EBIT <sup>*)</sup> , %	<b>-6</b>	-10		
Unrealized and realized gains/losses related to valuation of FX forward agreements	<b>-2</b>	4		



Sales and adjusted EBIT development by quarter



\* Excl. restructuring and acquisition-related costs as well as PPA amortizations

# Improved net working capital and gearing

	Q2 2018	Q2 2017
Net interest-bearing debt*, EUR million	-26	57
Gearing*, %	-6	12
Equity-to-assets ratio*, %	39	40
Return on investment, %, LTM	4	-8
Return on equity, %, LTM	1	-12
Net working capital at the end of the period, EUR million	-43	27
Advances received	196	196
Equity, EUR million	447	469
Balance sheet total, EUR million	1,333	1,376

\* If the hybrid bond were treated as a liability, the net interest-bearing debt EUR 123.6 million, gearing 41.6%, and the equity-to-assets ratio 26.1% on June 30, 2018 (June 30, 2017: EUR 206.8 million, 64.9% and 27.0% respectively).

# Market outlook and guidance

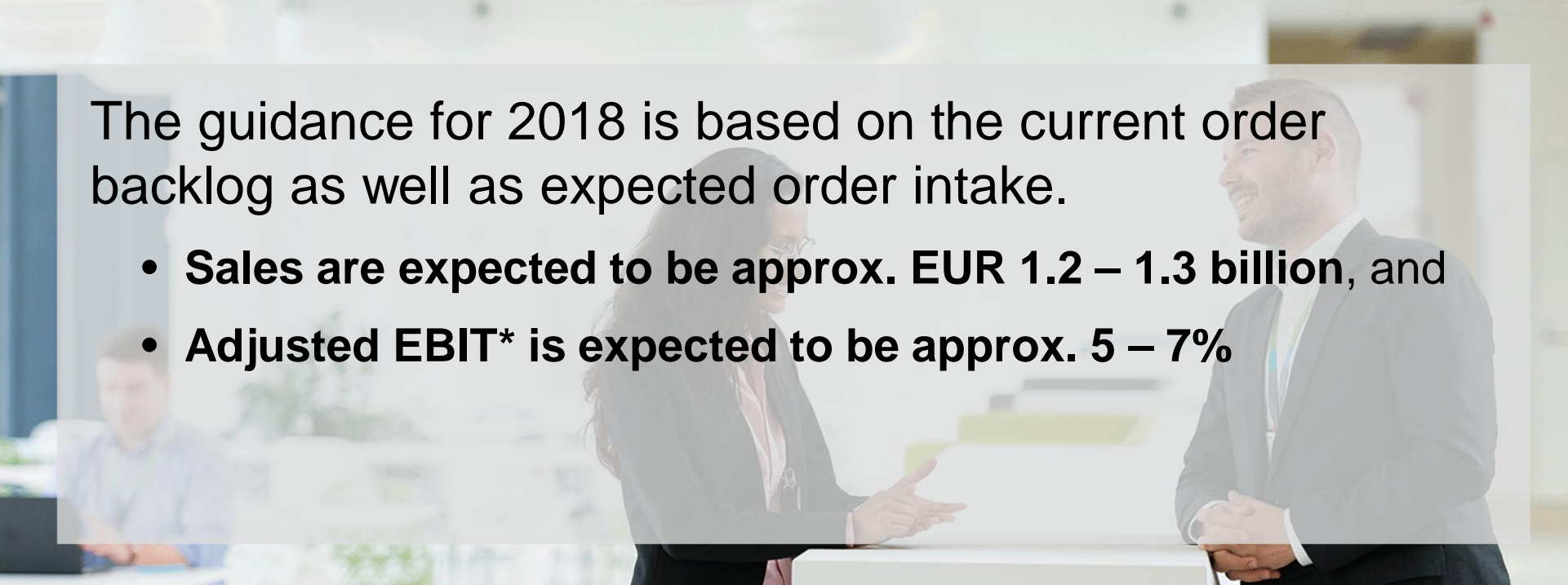
## CEO Markku Teräsvasara

## Simplifying our organization and way of working – progressing as planned

- Simplified structure and streamlined global functions (July 1)
  - Reduction of 200 persons globally, will continue in H2
  - Simplifying business processes, will continue in H2
  - Some non-profitable operations discontinued
  - EUR 25 million savings, full impact end of 2019
  - Restructuring costs approximately EUR 12 million
- 
- Q2 2018: Restructuring costs EUR 9 million



# Financial guidance for 2018 reiterated



The guidance for 2018 is based on the current order backlog as well as expected order intake.

- **Sales are expected to be approx. EUR 1.2 – 1.3 billion, and**
- **Adjusted EBIT\* is expected to be approx. 5 – 7%**

\* Excluding restructuring and acquisition-related costs, as well as purchase price allocation amortizations.



# Our focus areas 2018 – towards profitable growth!



Customer focus



Service business



Product competitiveness



Project excellence



Our people



Outotec



Sustainable use of  
Earth's natural resources