

November 11, 2020

Capital Markets Day 2020



Metso:Outotec

Forward looking statements

It should be noted that certain statements herein which are not historical facts, including, without limitation, those regarding expectations for general economic development and the market situation, expectations for customer industry profitability and investment willingness, expectations for company growth, development and profitability and the realization of synergy benefits and cost savings, and statements preceded by "expects", "estimates", "forecasts" or similar expressions, are forward looking statements. These statements are based on current decisions and plans and currently known factors. They involve risks and uncertainties which may cause the actual results to materially differ from the results currently expected by the company.

Such factors include, but are not limited to:

- 1) general economic conditions, including fluctuations in exchange rates and interest levels which influence the operating environment and profitability of customers and thereby the orders received by the company and their margins
- 2) the competitive situation, especially significant technological solutions developed by competitors
- 3) the company's own operating conditions, such as the success of production, product development and project management and their continuous development and improvement
- 4) the success of pending and future acquisitions and restructuring.

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Wrap-up and closing

Pekka Vauramo
President and CEO



Metso:Outotec

Creating industry-leading company

- Solid strategy and focused portfolio
- Focus on services and products
- Financial targets supporting value creation
- Aggregates and Minerals delivering growth and improved profitability
- Further differentiation through sustainability
- Performance culture a key driver



This team will deliver

Metso Outotec executive team



President and CEO
Pekka Vauramo



CFO
Eeva Sipilä



Human Resources
Carita Himberg



Legal & Compliance
Nina Kiviranta



Business
Development
Piia Karhu



BA Aggregates
Markku Simula



BA Minerals
Stephan Kirsch



BA Metals
Jari Älgars



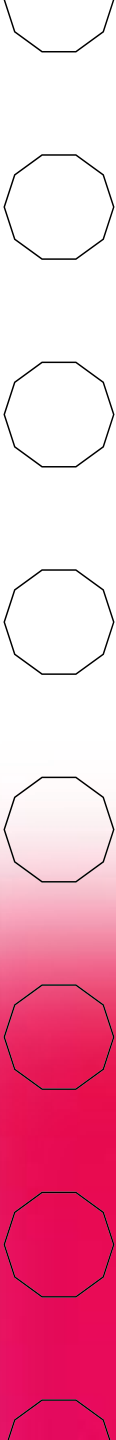
BA Recycling
Uffe Hansen



BA Services
Markku Teräsvasara



BA Consumables
Sami Takaluoma



Partner for positive change



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