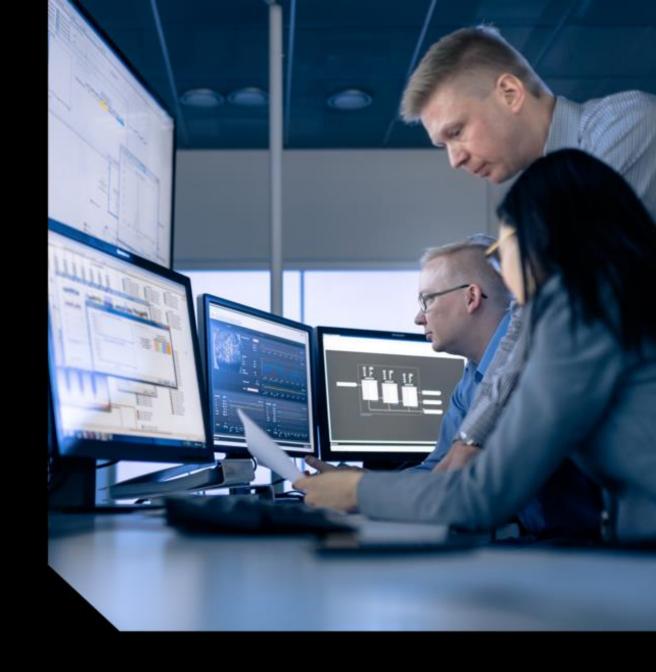
Metso

Investor presentation



August 2024

Forward looking statements

It should be noted that certain statements herein which are not historical facts, including, without limitation, those regarding expectations for general economic development and the market situation, expectations for customer industry profitability and investment willingness, expectations for company growth, development and profitability and the realization of synergy benefits and cost savings, and statements preceded by "expects", "estimates", "forecasts" or similar expressions, are forward looking statements. These statements are based on current decisions and plans and currently known factors. They involve risks and uncertainties which may cause the actual results to materially differ from the results currently expected by the company.

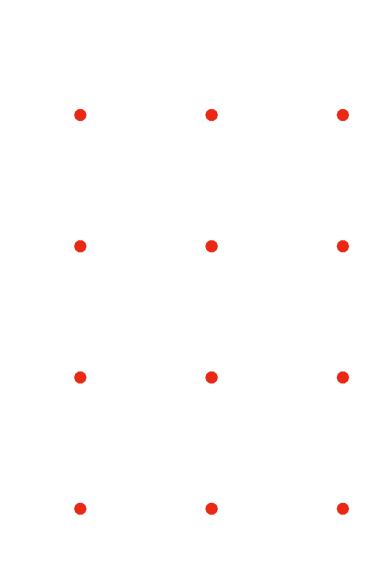
Such factors include, but are not limited to:

1) general economic conditions, including fluctuations in exchange rates and interest levels which influence the operating environment and profitability of customers and thereby the orders received by the company and their margins

2) the competitive situation, especially significant technological solutions developed by competitors

3) the company's own operating conditions, such as the success of production, product development and project management and their continuous development and improvement

4) the success of pending and future acquisitions and restructuring.



Metso investment highlights



Leading offering in aggregates and minerals processing



Industry leader in sustainability and technology Strong aftermarket presence & capability Committed to further performance improve



Enabling sustainable modern life

Megatrends

Urbanization Electrification Sustainability Resource scarcity AI & digitalization

Vision

To be customers' number one choice for sustainable use of Earth's natural resources. Together we deliver service, reliability, innovation and results – safely.

Brand promise

We are the partner for positive change

Top priorities

Financial performance Customer success Sustainability Performance culture





AGGREGATES | MINERALS | METALS | SERVICES | CONSUMABLES

Values

High ambition – always Customer in center



Getting it done – together



Open and honest

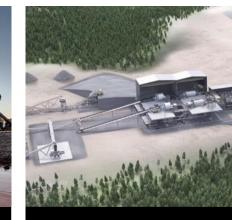


Our businesses



Aggregates

Crushing and screening equipment for aggregates production



Minera<u>ls</u> Comprehensive

solutions for minerals processing, hydrometallurgical recovery and recycling of metals



Metals

Process technologies, solutions, and services for metal and chemical industries



Services

Spare parts, refurbishments and professional services for mining and aggregates customers



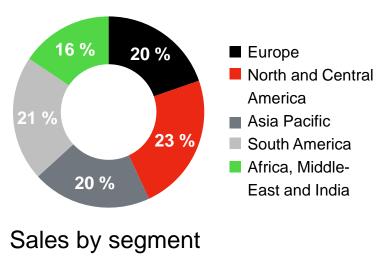
Consumables

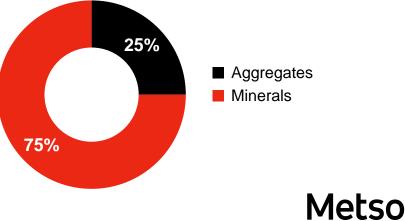
Comprehensive offering of wear parts for mining and aggregates processes

Key numbers in 2023

Sales EUR 5.4 billion	~50 countries
Adjusted EBITA EUR 887 million 16.5%	17,000+ employees
Planet Positive sales EUR 1.4 billion	100+ nationalities

Sales by geography





Strategy implemented via priority areas



Customer success



Sustainability

Performance



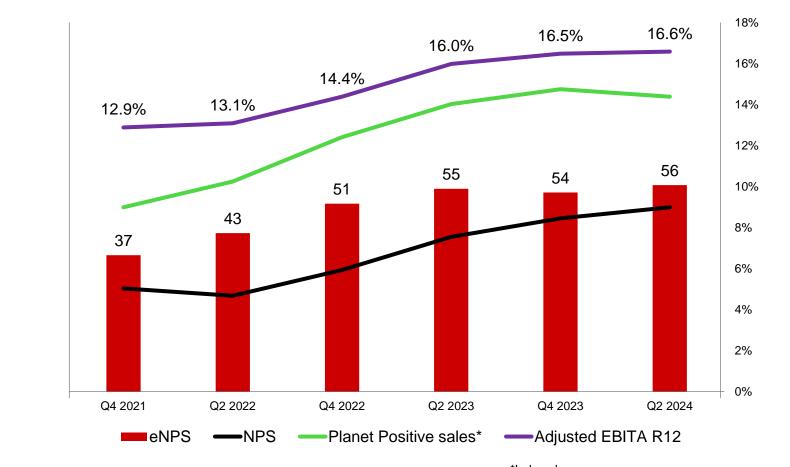
Metso

Financial performance



Positive development in strategic priorities

Engaged people \rightarrow customer value \rightarrow business results



*Indexed **Compared to industry benchmark eNPS

Top 10%**

Metso

Financial targets support our value creation

Adjusted EBITA- margin of >17% over the cycle

Q2/24: 16.9% Maintaining Investment Grade credit rating

Baa2/ BBB

Dividend payout of at least 50% of earnings per share

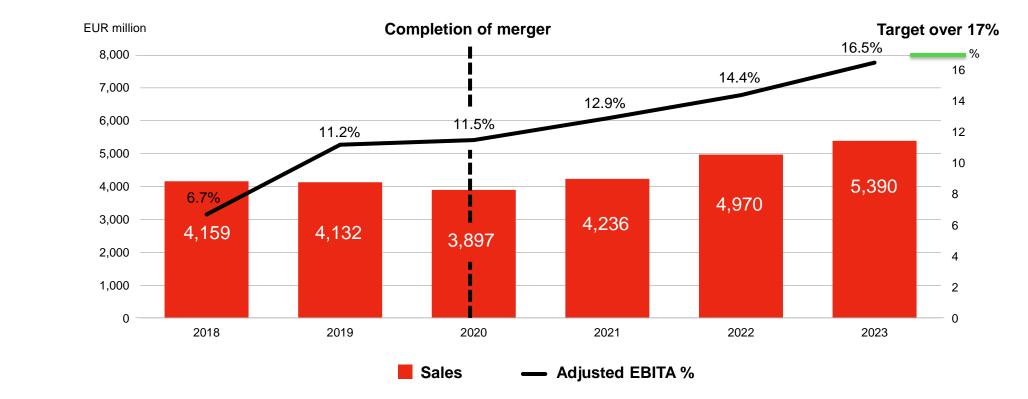
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2023: 55% Progress in sustainability in alignment with the **1.5°C** commitment

On track

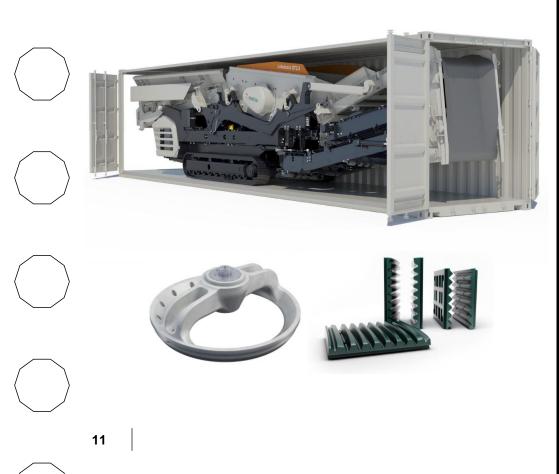


Profitability has strengthened after the merger



Note: 2018 and 2019 figures are pro forma and H1/2020 illustrative combined. The merger of Metso and Outotec was completed on July 1, 2020, after which the data is based on IFRS.

Emphasizing services and product development





CONTINUOUSLY GROW SERVICES

 Reinforce presence in service-intensive businesses

• Profitability and stability over cycles

 Grow coverage of own installed base and grow beyond that



FOCUS ON PRODUCT DEVELOPMENT

- Building on our end-toend **process knowledge**
- Standardized and preengineered products
- Securing service business potential via design to service
- Reducing dependency on big projects

Metso

Broad range of sustainability initiatives

La constantining

EQUIPMENT

Planet Positive products

Examples: Concorde Cell, Geminex and digital, hydro, battery chemicals, recycling offering

AFTERMARKET

- Recycling of consumables
- Significant increase of product
 lifetime

- manuel

Carbon-free products

CAPABILITIES

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- Industry-leading metallurgical expertise
- Supply chain
 decarbonization



Digitalization drives growth and aftermarket captivity

Digital and automation technologies and capabilities Focusing on creating

Higher customer value

Enabling

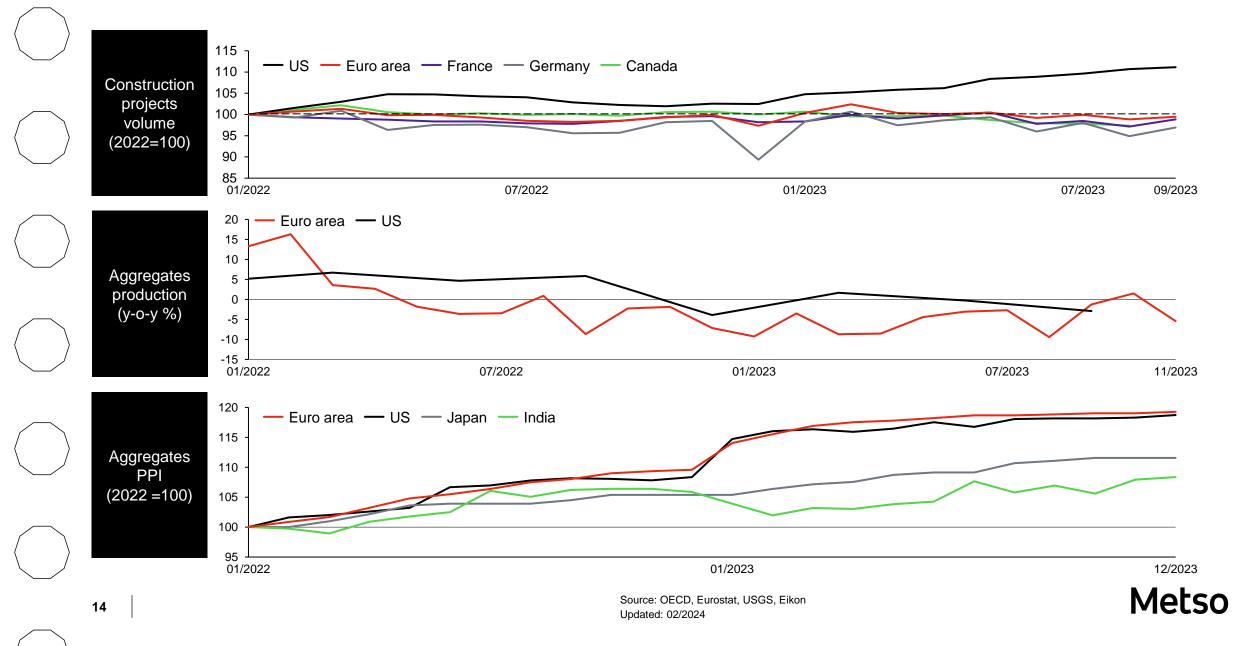
Growth of equipment and aftermarket business

Customer segment specific offerings

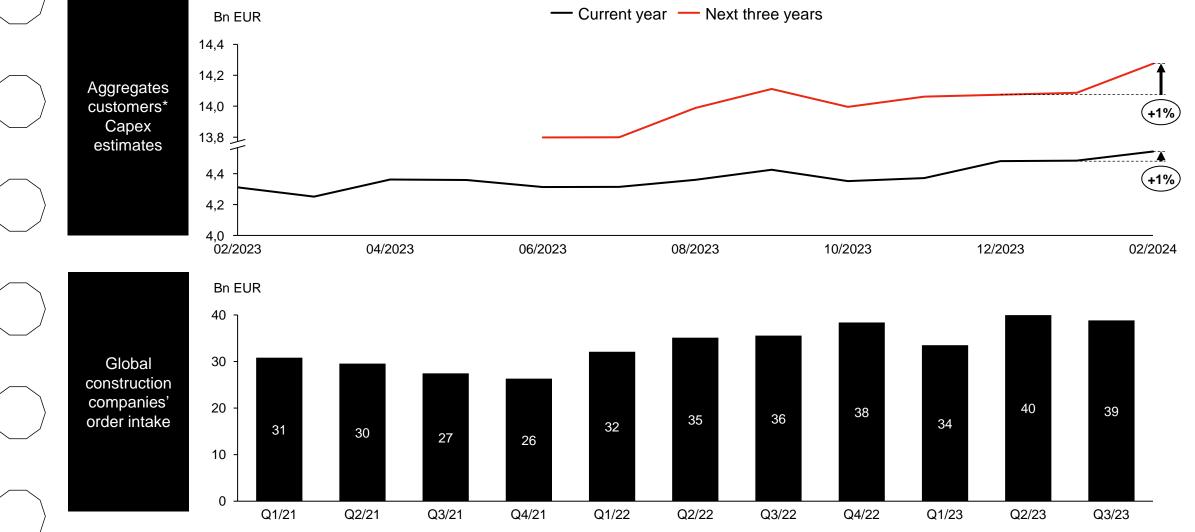
Intelligent equipment Fleet management Process & operations optimization



Low construction activity in Europe is reflected in aggregates production



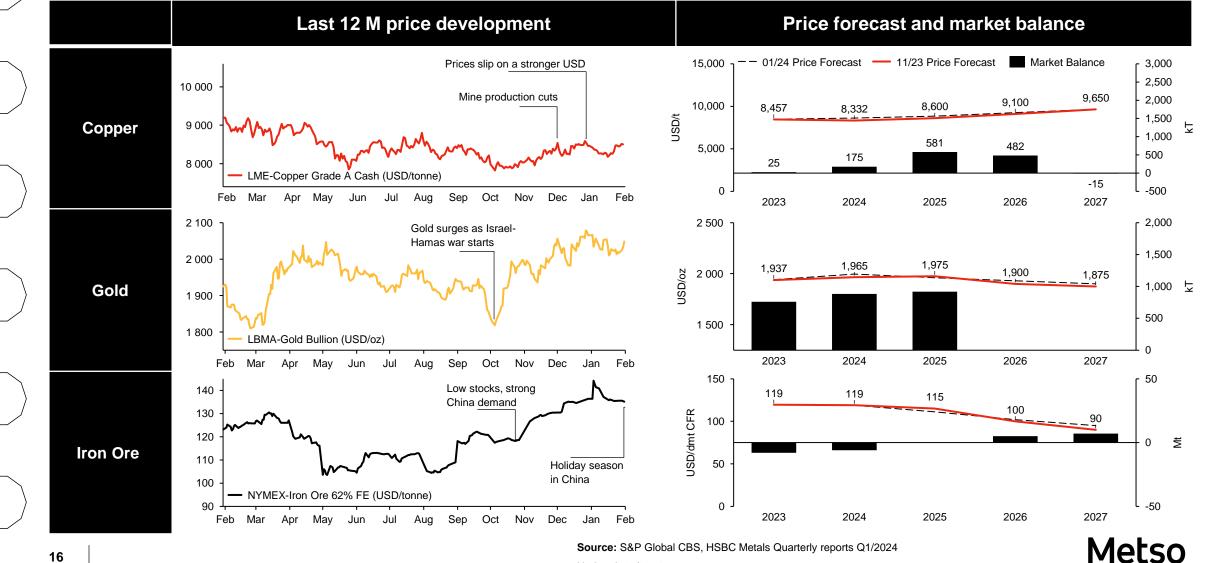
Large aggregates producers' capex outlook has been stable, <u>infrastructure projects driving construction demand</u>



*Sample consists of 6 major aggregates producers: CRH, Heidelberg Materials, Martin Marietta, Vulcan Materials, Summit Materials and SigmaRoc **Sample consists of 7 global construction companies: Skanska, Vinci Construction, Hochtief, Kajima Corporation, Fluor, Larsen & Tourbro Infrastructure, Lennar Source: Consensus Analysis, Eikon, Companies' interim reports Updated: 02/2024

Metso

Copper price to increase, while iron ore and gold face volatility

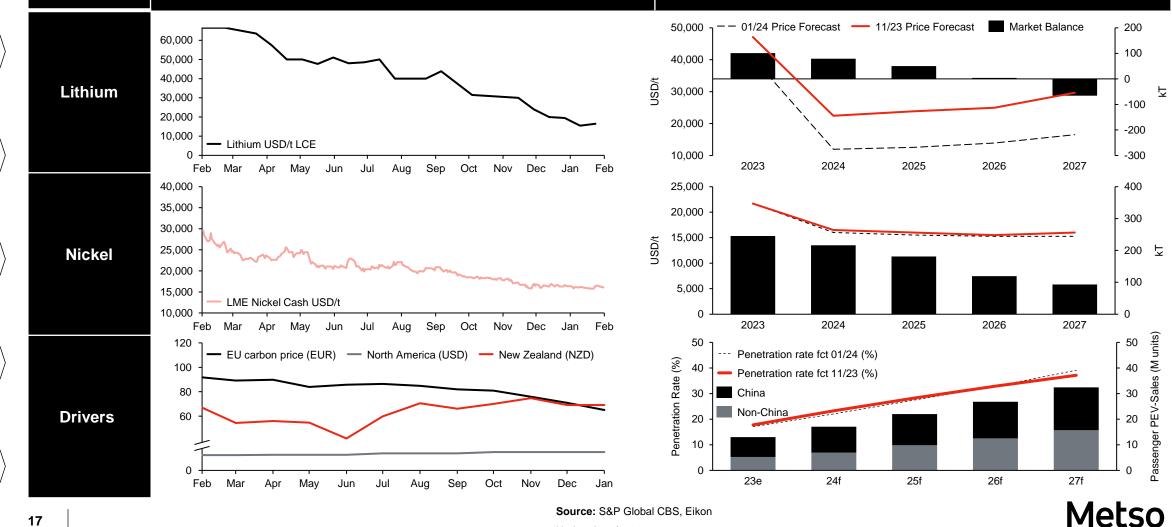


Updated: 02/2024

Battery metals: Tumbling prices dampen overall sentiment, yet strong policy support and environmental measures to drive market activity

Last 12 M price development

Price forecast, market balance, EV sales



Updated: 02/2024

Focus areas for acquired growth

Products with high aftermarket intensity Sustainable offering

Automation & digitalization

Supply chain competitiveness

Metso

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Becoming an industry leader

Strong platform to grow and create value

Leading position in technology and sustainability

Business model supporting achievement of targets

Continuous profitability improvement

Metso

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Sustainability, R&D and people

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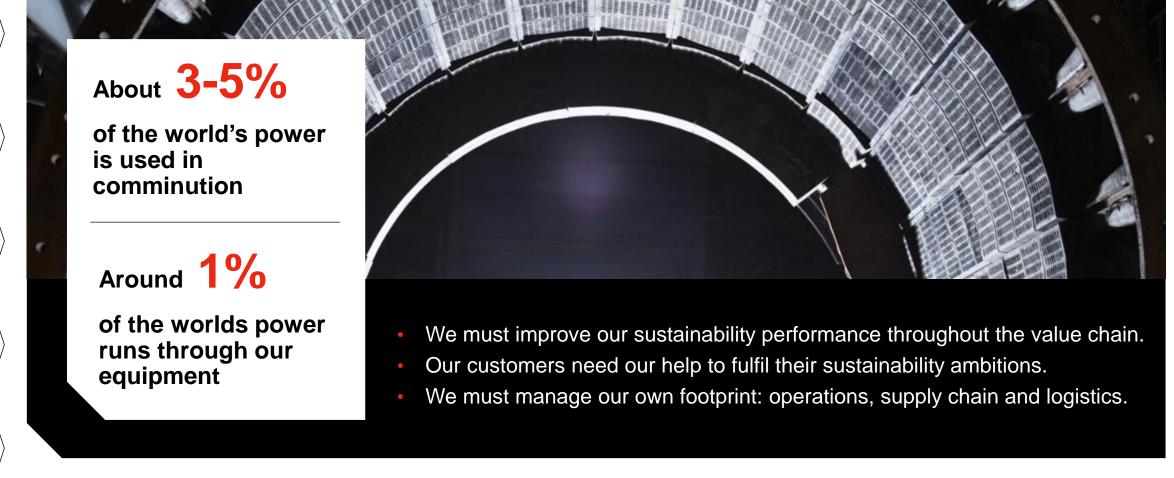
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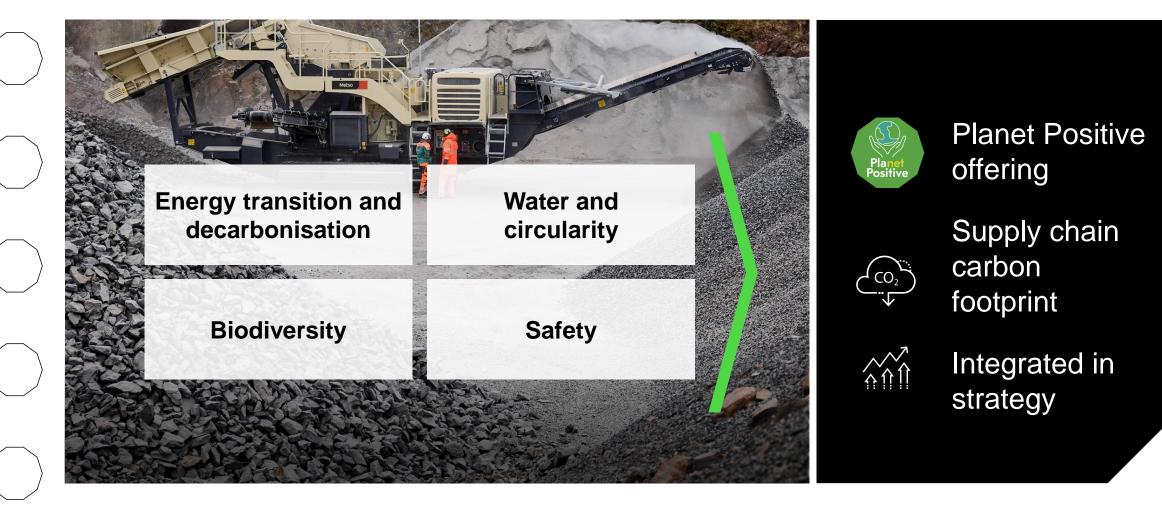


Mining industry and equipment suppliers play an important role in addressing the climate challenge



Metso

We are supporting our customers in their sustainable development





Making an environmental impact with our Planet Positive offering

Sales totaled EUR 1.4 billion in 2023



- Around 140 products
- Demonstrably better than the industry benchmark
- Growing faster than overall sales

Customer benefits:

- Energy efficiency
- Carbon efficiency
- Optimized for using renewable energy
- Water efficiency
- Less pollution
- Reduced embedded carbon
- Electrified solutions

Examples of our Planet Positive solutions

Planet Positive

Energyefficient modular In-pit crush and convey solutions



Energy efficient Horizontal Mill Plant units for optimized grinding circuit throughput



Concorde CellTM for recovering fine and ultra-fine particles with minimized energy and water consumption



Energy-efficient comminution circuits with HRCe[™] HPGRs and modular Stirred milling plants



MD series mill discharge pumps for enhanced sustainability



Larox[®] FFP3716 Filter for sustainable tailings filtration





Examples of our Planet Positive solutions

pare and wear parts, upgrades and modernizations



Truck body Lighter, more payload & less fuel per hauled ton



Optimized wear parts More efficient processes Long lasting wears Lower energy consumption Safer operations



Repairs Extending the lifetime of customer assets for reduced waste



Unique BSE Screen Eliminates water consumption in the screening process



Recycling solutions for worn materials



Upgrades and modernizations e.g., FloatForce upgrade for lower energy consumption and improved wear life



Metso

Industry-leading service expertise with global network

Comprehensive service portfolio from spares and wears to advanced lifecycle services

Deep understanding of customer process, product design, and technology

A world-class manufacturing network Efficient logistic network in all main customer markets

~3,000 service experts ~140 service locations **3** performance centers

6 own foundries and selected partner foundries **7** rubber and Poly-Met part factories

Metso

Strong innovation and R&D power

~10

73 million euros ~30

99.8% 7,800+

New Planet Positive launches in 2023 Investment in research and development in 2023

Locations with R&D, testing or laboratory capabilities R&D project spend with sustainability targets in 2022 Patents



Our industry leading diverse group of professionals Key numbers in the end of 2023

Countries People		Our people by geography	Our people by employee category	
Finland	2,790			
Chile	2,353			
Brazil	1,696		13%	
dia	1,659			
China	1,058	33% South America 13% Asia Pacific and	■ Blue collars	
Jnited States	969	Greater China	Professionals	
Australia	939		tral Management	
Peru	657	13% North and Cent America		
Sweden	650	27% Africa, Middle E	-ast	
Mexico	644	and India		

17,000+ employees globally ~50 countries

100+ Nationalities

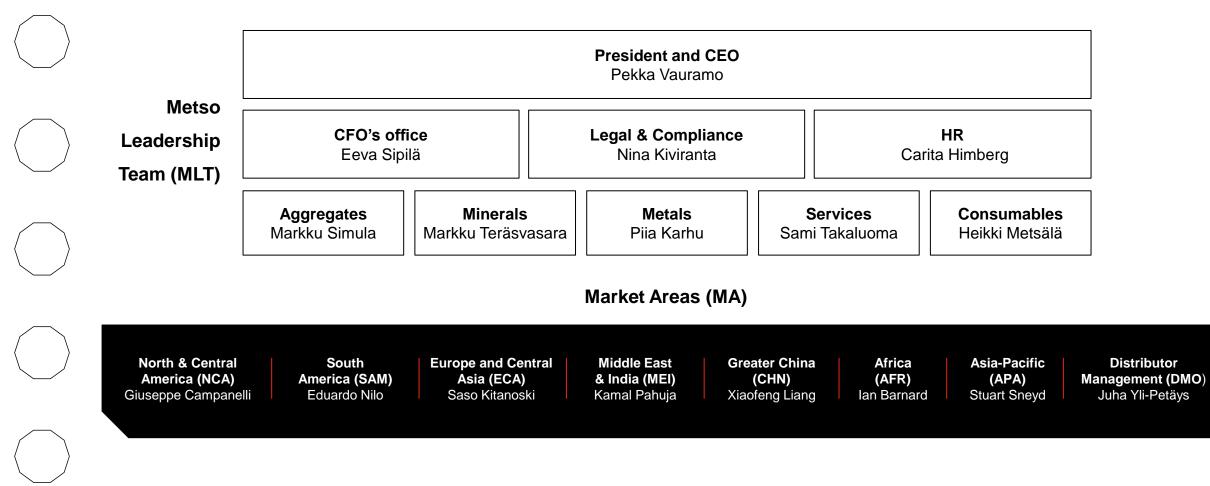
44/30% women/men in executive team

17/83% women/men in middle and senior management positions



Extended Metso Leadership Team (EMLT)

The EMLT consists of the MLT and MA heads



Our offering

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Aggregates to build modern societies

Equipment and services for diverse customers

Our customers

• Large international and smaller local companies and contractors in the aggregates industry

Customer benefits

- Best cost, best availability, easy-to-buy, and easy-to-own solutions
- Comprehensive range of brands and solutions
- Less noise and dust in urban environments
- Timely and reliable expert service and parts near customers
- Extensive distributor network



Driven by electrification and digitalization

Crushers and screens

- Mobile and portable machines and plants
- Stationary crushing and screening plant systems



Spares and wears

 Spare and wear parts and upgrades



Professional services

- Installation, inspections, plant audit, maintenance, shutdowns, optimization
- Life cycle services and performance solutions

Electrifying our equipment

- Stationary: fully electric
- Wheel mounted: fully electric
- Track mounted ~15% electric
- Electric Lokotrack range
 launched in May 2024

Digital customer experience

- Fleet management
- Intelligent crushers
 and screens
- Operations and process optimization
- E-commerce



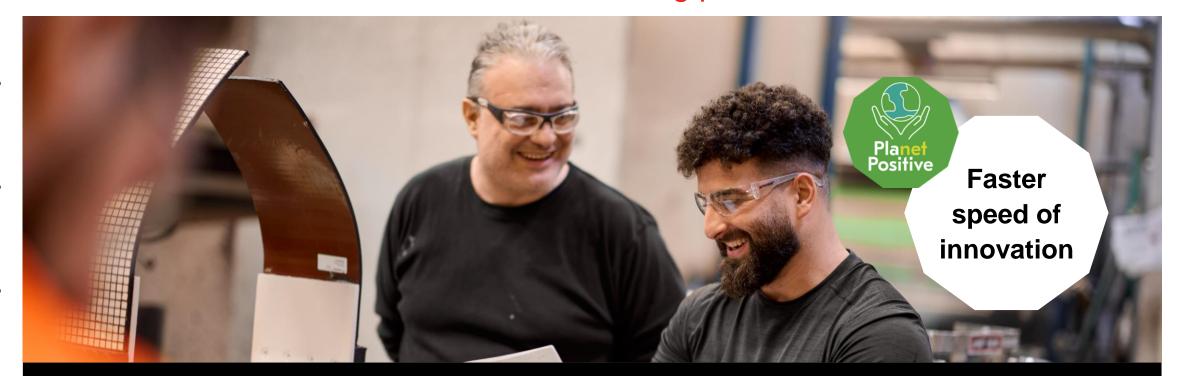


Multi-brand: Serving our customers' different needs

Global brands		Crushing, recycling & demolition	Aggregates contractors	Quarries	OEM business
Metso	High performance crushing & screening solutions	Nordtrack	Lokotrack		
 Mechoskey	Mobile crushing, screening & recycling				
Regional brands		Crushing, recycling & demolition	Aggregates contractors	Quarries	
TESAB	Mobile crushing, screening & material handling				
	Heavy duty crushing & screening				
JONSSON™	Heavy duty electric crushing & screening				
SRHeavy	Fit-for-purpose crushing & screening				
 33					Metso

Minerals processing

Focus on smarter and more sustainable mining processes

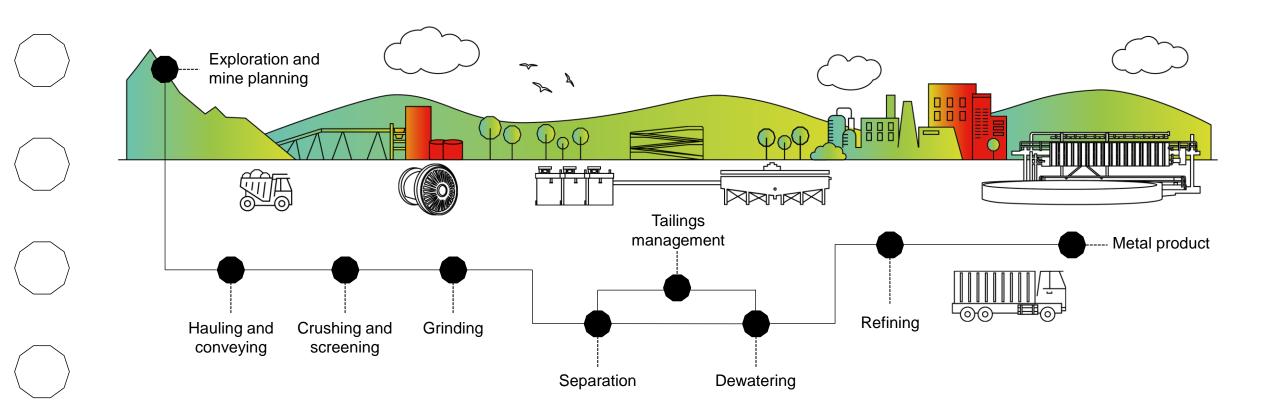


Our customers are focusing on:

Energy consumption

Water stewardship **Agility** through, for example, modularity New levels of reliability

Presence in the whole ore-to-metals value chain

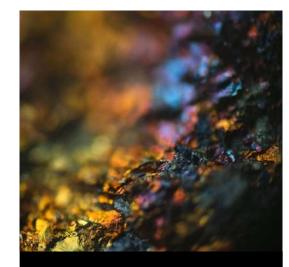


WE CREATE THE BIGGEST IMPACT THROUGH OUR CUSTOMERS



Capturing the value of ore, responsibly

Leading offering for mining and minerals processing



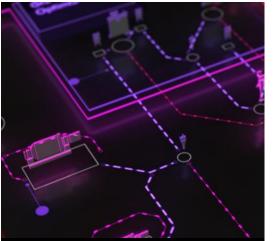
Solutions for virtually all ore types and process steps

covering comminution, sizing, concentration, dewatering, material and slurry handling and tailings management, and hydrometallurgical processing

Broad offering

ranging from pre-feasibility studies, engineering and process equipment to complete process islands and plants with related life cycle services





Digitalization at the core

Geminex[™] metallurgical digital twin for flow sheet planning to manage variability and optimize resources, a wide automation offering complemented with connected services to deliver insight-driven performance

Driving sustainable flowsheets

An extensive range of Planet Positive products continuously complemented with new valueadding solutions



Comprehensive expertise with a full portfolio of sustainable solutions for all ore types and processes

Grinding Industry's most comprehensive portfolio

Crushing: Combining legacy and unmatched expertise Separation Maximizing recovery throughout minerals' processing operations Materials handling Less maintenance, safer operations

Plant Solutions Unmatched performance and expertise

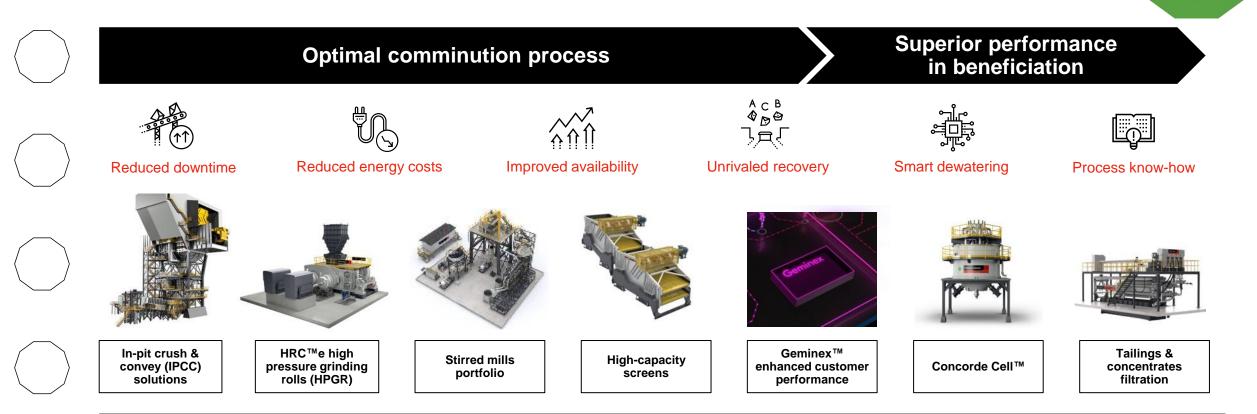
Screening Reliable solutions designed to optimize your process Slurry Handling Maximizing pumping efficiency in mining

Filtration Enabling economic and environmental sustainability Hydrometallurgy Industry-leading hydrometallurgical process technology for main metals



Innovation leader across the entire mining value chain

Equipment and process performance with intelligent Planet Positive solutions



Life Cycle Services, upgrades & modernizations, remote monitoring, predictive maintenance

Metso

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Generating value in battery minerals



Batteries require multiple minerals

Typical sourcing processes

Hard rock

Brines

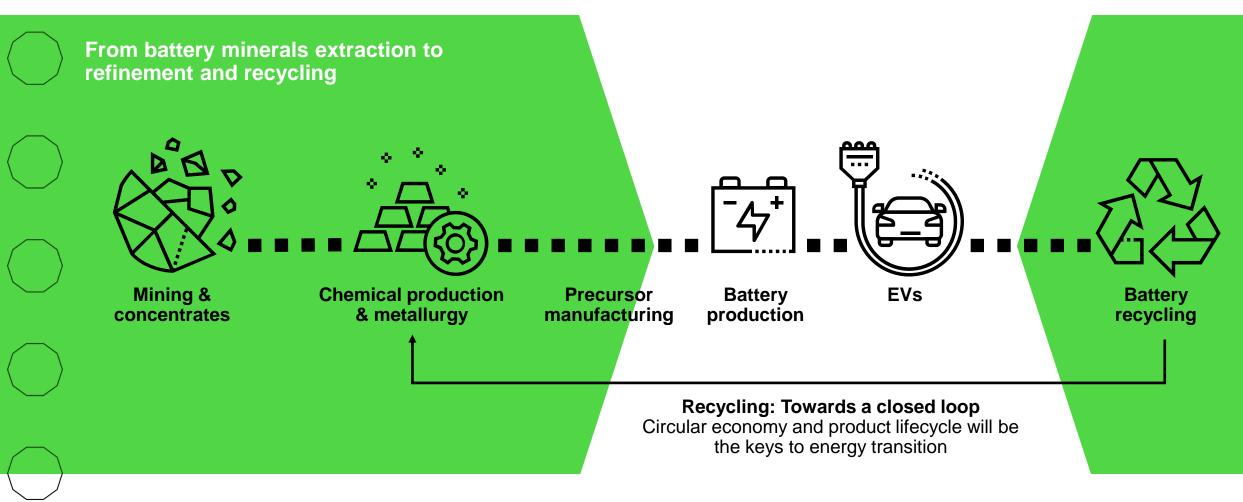
Battery Recycling (Black mass)

Cobalt Copper Graphite Lithium **Nickel** Manganese

Typical battery minerals

Our unique position in the industry

Metso covers over 90% of the value chain



Segment's widest technology offering High-performance solutions throughout the value chain





Improving the efficiency of existing **brownfield** mining and extraction sites, plants and processes.

New exploration and new **greenfield** sites with state-of-the-art equipment and practices.



Developing efficient and responsible processes for **recycling** and reusing minerals from decommissioned batteries.



Our competitive advantage...

.. amidst fast-moving market expectations

Strategic

- 90% coverage of processes across the value chain
- Strong mix of proven solutions and new innovations
- Strong existing process knowhow

Valuable

- Ability to maximize the value of present operations
- Ability to provide state-of-the-art performance to new installations
- Minimizing risks
 through
 comprehensive
 testing

Resilient tools make

Resilient

- for more resilient
- Digitalization allows for flexibility in plant operations
- Tools (Geminex) for adapting operations based on variability in ore bodies

Sustainable

- Environmental performance such as reduced emissions
- Improved efficiency for long-term economic value



Advanced solutions from ore or concentrate to metal



Global leader in process technologies for metal and chemical industries for pyrometallurgy, agglomeration and sulphuric acid applications Unique portfolio with best-inclass technology and expertise throughout the asset lifecycle, driven by proprietary IP and strong innovation track-record supporting customers' sustainability targets Leading solutions for decreasing customers' CO_2 emissions, e.g.

- Copper Flash Smelting[™]
- Alumina calcination
- FeCr smelting

R&D focus on carbon-free production with innovative modular plants & digital solutions.

Life Cycle Services - unique maintenance and optimization capabilities and process expertise



Long-term solutions to help our customers exceed their performance targets through partnership agreements

Common objectives:

Improved

reliability



Highest safety, lowest environmental footprint

(J) Increased

production



availability



Lower operating costs



Our service solutions improve customers' equipment and process efficiency sustainably



- Process optimization and connected services
- Improved customer experience with digital solutions

- Spare and wear parts built to perform
- Modernizations, upgrades and retrofits



Life Cycle Services

- Repair services
- Maintenance and shutdowns
- Training services

• We produce **solutions for the entire market**, not just for the Metso installed base



Optimal wear solutions for the entire value chain





Mill lining solutions

More than 60 years of pioneering developments in mill lining – metallic, rubber and Poly-Met.

Crusher wear parts

Designed to the same specifications and exacting standards as our crushing equipment, ensuring equipment compatibility for reliable and safe operation.





Screening solutions

With solutions that range from rubber and polyurethane to classic wire, Metso offers media designed to optimize your screening process.

Loading and hauling

Wide range of wear linings covering chute, conveyor and loading and hauling solutions designed to optimize safety, productivity and profit.





Not all spare parts are created equal



Crushing

Wide-ranging parts offering for gyratory, cone and jaw crushers, to mobile and portable plants, to select non-Metso crushers.

Screening

Metso screen and feeder parts boast a strong design to suit tough operating conditions.





Grinding A proven history of designing, manufacturing, and servicing grinding mills and components.



Filtration

Readily available parts, enabling optimal performance, increased uptime, higher reliability, lower maintenance costs, and better personnel protection.

Engineered upgrades

Upgrades and modernizations bring multiple benefits across the flowsheet such as higher productivity, improved safety and sustainability improvements.



· · · Q2/2024 results

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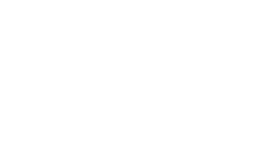
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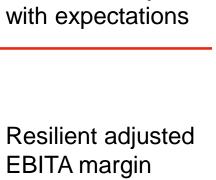
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of 16.9%







Market activity in line

. Positive developme

development in cash flow

Headwind in

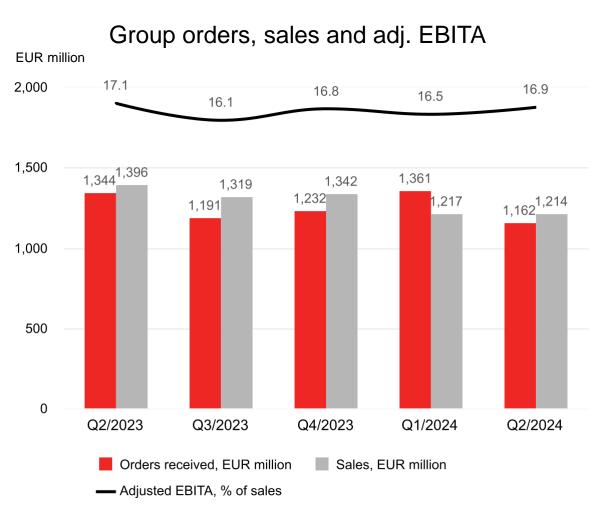
orders and sales

Q2/24 highlights



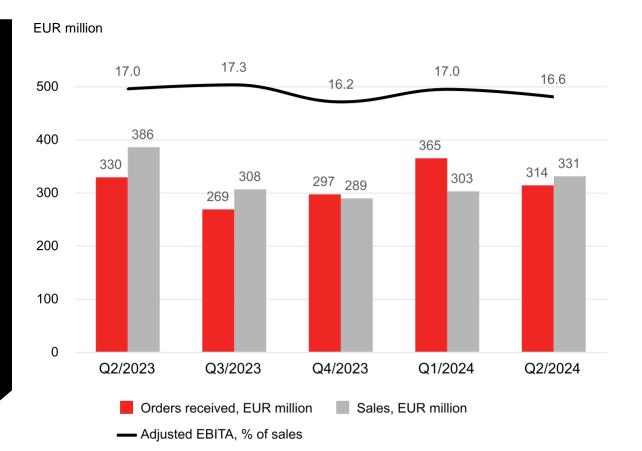
Group Q2/2024 key figures

EUR million	Q2/2024	Q2/2023	Change %
Orders received	1,162	1,344	-14
Sales	1,214	1,396	-13
Adjusted EBITA	205	238	-14
% of sales	16.9	17.1	_
Operating profit	195	222	-12
% of sales	16.1	15.9	_
Earnings per share, continuing operations, EUR	0.16	0.18	-11
Cash flow from operations	152	62	143

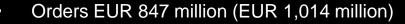


Aggregates profitability remains solid

- Orders received EUR 314 million (EUR 330 million)
 - Market activity on Q1 level; lower y-o-y
 - North American mobile equipment market challenging
 - Equipment orders -5%, services -3%
- Sales EUR 331 million (EUR 386 million)
 - Decline due to lower backlog
 - Services share 33% (28%)
- Adjusted EBITA EUR 55 million (EUR 66 million)
 - Margin of 16.6% (17.0%)
 - Cost management and sales mix partially offset the impact of lower sales



Minerals showing resilient performance



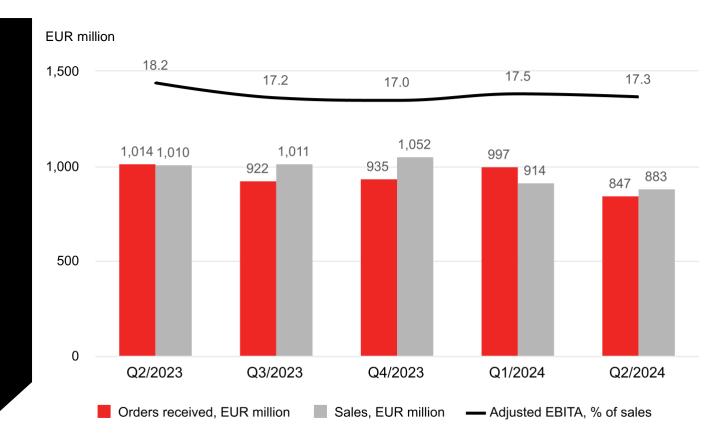
- Unchanged market activity with delayed customer decision-making
- Equipment orders -34% ; services -6%

Sales EUR 883 million (EUR 1,010 million)

- Services -7%, equipment -22%
- Services share 66% (62%)

Adjusted EBITA EUR 152 million (EUR 184 million)

- Margin of 17.3% (18.2%)
- Cost management and sales mix partially offset the impact of lower sales

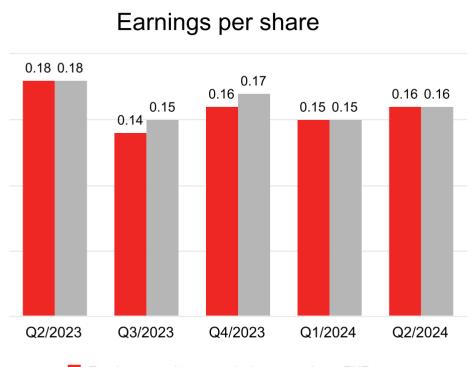


Metso

July 24, 2024

Group Income Statement

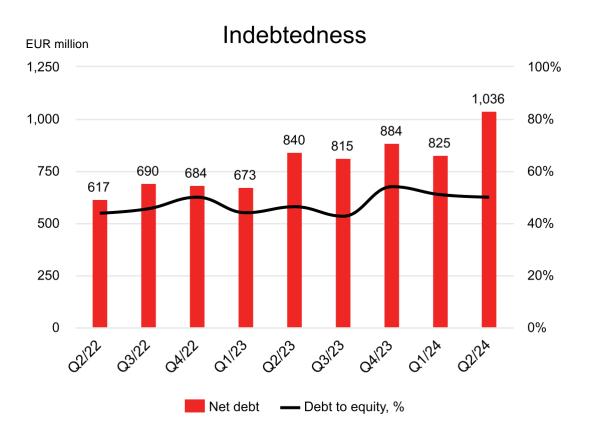
EUR million	Q2/2024	Q2/2023	Q1-Q2/2024	Q1-Q2/2023	2023	E
Sales	1,214	1,396	2,431	2,729	5,390	0
Adj. EBITA	205	238	405	449	887	0
Adj. EBITA, %	16.9	17.1	16.7	16.5	16.5	
Operating profit	195	222	383	416	805	(
Operating profit, %	16.1	15.9	15.8	15.2	14.9	
Net financial expenses	-16	-20	-38	-32	-80	(
Profit before taxes	180	202	345	384	724	(
Income taxes	-45	-52	-86	-96	-187	
Profit for the period, continuing operations	134	151	259	288	537	
Earnings per share, continuing operations, EUR	0.16	0.18	0.31	0.34	0.65	
Profit for the period	129	152	250	286	546	



Earnings per share, continuing operations, EUR
 Earnings per share, reported, EUR

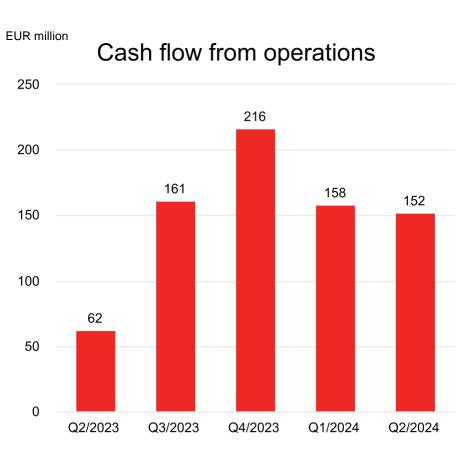
Group Balance Sheet

EUR million	Jun 30, 2024	Jun 30, 2023	Dec 31, 2023
Goodwill and intangible assets	1,873	1,947	1,886
Property, plant and equipment	511	435	472
Right-of-use assets	109	114	114
Other non-current assets	254	288	271
Inventories	1,978	2,008	1,951
Receivables (trade and other)	1,456	1,755	1,585
Liquid funds	348	365	638
Assets held for sale	236	_	238
TOTAL ASSETS	6,766	6,913	7,156
Total equity	2,554	2,366	2,618
Interest-bearing liabilities	1,388	1,214	1,528
Non-interest-bearing liabilities	2,666	3,333	2,841
Liabilities held for sale	159	_	169
TOTAL EQUITY AND LIABILITIES	6,766	6,913	7,156



Operating cash flow improved

EUR million	Q2/2024	Q2/2023	Q1-Q2/2024	Q1-Q2/2023	2023
Profit for the period	129	152	250	286	546
Adjustments:					
Depreciation and amortization	40	39	82	78	158
Financial expenses, net	16	20	38	32	80
Income taxes	48	53	91	99	199
Other items	21	15	15	22	15
Total adjustments	125	127	226	231	453
Change in net working capital	-102	-217	-166	-344	-449
Net cash flow from operating activities before financial items and taxes	152	62	309	173	550



Financial position

- Ratings:
 - S&P Global: 'BBB' with stable outlook (June 17, 2024)
 - Moody's: 'Baa2' long-term rating with stable outlook (May 13, 2024)
- Average interest rate of loans and derivatives 4.3%
- Q2 events:

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- Payment of 1st dividend installment of EUR 149 million in May
- EUR 197 million public bond matured in June
- Available credit facilities:
 - EUR 600 million undrawn committed syndicated revolver
 - EUR 600 million commercial paper program, of which 90 million was issued at the end June

EUR million	Jun 30, 2024	Jun 30, 2023	Dec 31, 2023
Liquid funds	348	365	638
Net debt	1,036	840	884
Gearing, %	40.6	35.5	33.8
Equity-to-assets ratio, %	40.9	38.6	40.2
Debt to capital, %	33.3	31.7	35.0
Equity/share, EUR	3.08	2.85	3.16

Good progress in most sustainability KPIs

	Planet Positive sales to grow faster than overall sales	Net zero CO ₂ emissions in own operations** by 2030	Logistics CO ₂ emissions -20% by 2025	Spend from suppliers with science-based emissions targets 30% by 2025
l	H1/2024*: EUR 1,411 million +2% y-o-y	H1/2024: -76%***	H1/2024: -8%***	H1/2024: 28.9%****
	ON TARGET One significant e-waste order to India	ON TARGET Around 20 CO ₂ and/or energy savings projects completed	BELOW TARGET Flat development	ABOVE TARGET More than 35 new suppliers signed for SBTs

*Rolling 12 months as of end of May 2024 **Scope 1 and 2 ***Baseline year 2019 ****of total procurement spend from suppliers that have committed to SBTi or alternative ambitious climate target validated by Metso. KPIs are calculated based on absolute figures.

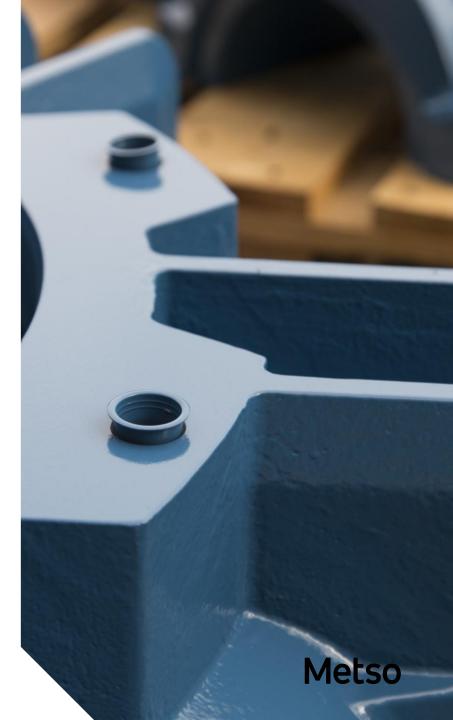


Portfolio development



Market active for small M&A

 An agreement to acquire Jindex Pty Ltd, a privately owned Australian company specializing in valves and process flow control, signed in July 2024

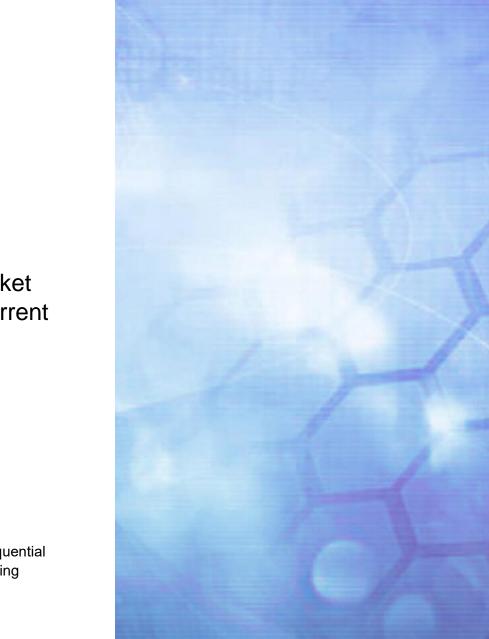


Market Outlook

Metso expects the market activity in both Minerals and Aggregates will remain at the current level.

In its previously published outlook, Metso expected the market activity in both Minerals and Aggregates to remain at the current level.

According to the company's disclosure policy, Metso's market outlook describes the expected sequential development of market activity, adjusting for seasonality, during the following six-month period using three categories: improve, remain at the current level, or decline.



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